

DEFENCE · SECOND-SOURCE READ · JUL 2026

The second source is still Chemring.

A public MOD cartridge award says the source is one deep. Companies House then shows the trap: a second Chemring UK name may diversify paperwork, while parent control still resolves to the same node.

FTS 030001-
2024 · 1 TENDER · GBP2.69M · 3 CH HOPS · ONE CHEMRING CONTROL NODE

§00

THE READER
& THE PAIN

Cartridge
surface;
control
question.

— THE READER, AND THE PAIN

A second-source list can pass procurement form and still fail diversification.

If you are an A5 OEM, prime or teaming lead, the painful question is not whether the supplier has a second company name. It is whether a different source gives you a different control node, qualified process, site and escalation route before one input can stop the line.

This briefing tests that question against a live public record. The anchor is a Ministry of Defence award for EWCM Inc 1a Ancilia launcher test and practice cartridges. The public notice names Chemring Countermeasures Ltd and records one tender. The Companies House layer then tests the apparent alternate: another UK Chemring energetic resolves through Chemring Holdings to the same Chemring Group plc apex.

AT A GLANCE The public read before the evidence.

<h1>1</h1> <p>TENDER RECEIVED ON THE MOD AWARD</p>	<h1>GBP2.69m</h1> <p>CONTRACT VALUE EXCLUDING VAT</p>	<h1>1</h1> <p>CHEMRING GROUP PLC CONTROL NODE</p>
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SOURCE — Find a Tender 030001-2024; Companies House PSC 00218229, SC237472 and 02731691; checked 7 Jul 2026.

WHAT THIS BRIEFING IS

A worked read of the public record behind one second-source decision pattern. It is **not a forecast**, not investment advice, not a supply-chain assurance certificate, not a black-box score, and not a conferred finding on any named party. It is a structured read, not a calibrated model. Every figure traces to a primary public URL and date.

Public
source
throughout

§01

WHY NOW

Second-source discipline is not name-counting. It is dependency movement.

— WHY NOW

Second-source work is only useful if it moves the dependency.

A prime can spend months building a second-source package and still leave the risk unchanged at the parent-control layer. That matters most in inputs that combine qualification, energetic handling, safety cases and platform-specific acceptance: the cost sits in the work to approve the source, but the risk only moves if the source is genuinely independent where the dependency lives.

The public record gives a clean specimen. Find a Tender shows a real MOD cartridge award where the authority states that the specific cartridge source was one deep. Companies House then lets the reader ask the only procurement question that matters: if the paper alternate is another Chemring UK entity, did the buyer move from one dependency to two, or from one Chemring legal name to another?

The answer from public records is narrow and strong: **same control is built; same technical qualification is unproven.** That is enough to break a weak second-source assumption without pretending to know a private qualified-products list.

“Chemring is the only manufacturer and supplier of the specific cartridges required by the Authority.”

FIND A TENDER 030001-2024, TECHNICAL-REASONS JUSTIFICATION

THE KEEL

This read does not say Chemring is a poor supplier, does not say Chemring Energetics UK is qualified for EWCM Inc 1a, and does not say any line is at risk. It says the public record establishes a sole-source Chemring award and a same-Chemring control trap.



THE WORKED READ

One cartridge award, traced through the control layer.

The following pages take the public record in order: the MOD sole-source award, the energetic cartridge context, the awardee control chain, the paper alternate control chain, and a boundary test that rejects old-name false positives.

E1

FINDING 1

The sole-source fact comes from the buyer’s public award notice, not from Chemring marketing.

— THE READ · THE AWARD

The public award says the cartridge source is one deep.

THE READ · FINDING 1 OF 5 BASIS — FIND A TENDER 030001-2024

E1 Finding 1 — MOD awarded the EWCM Inc 1a cartridge work to Chemring Countermeasures after one tender.

FIND A TENDER

EWCM Inc 1a cartridges

test / practice rounds and design safety work

awarded to Chemring Countermeasures Ltd

published 19 Sep 2024 · concluded 18 Sep 2024

Buyer	Ministry of Defence
Notice	2024/S 000-030001
Contract	708691455
Value	GBP2,691,173.94 excl. VAT
Tender count	1 tender received
Procedure	Award without prior publication

SOURCE — FIND A TENDER 030001-2024; PULLED 6 JUL 2026

SOURCE — Find a Tender notice 2024/S 000-030001, contract 708691455, Ministry of Defence; published 19 Sep 2024; checked 7 Jul 2026.

The notice is specific enough to anchor a real second-source question: test and practice cartridges, cartridge design safety assessment, and trials / test / analysis planning for the EWCM Inc 1a Ancilia launcher. It records supplies under CPV 35730000 and an award value of **GBP2,691,173.94** excluding VAT.

The important part is the route to award. The MOD used a direct-award route under DSPCR 2011 Regulation 16(1)(a)(ii), technical reasons, and recorded **one tender received**. Its justification says market engagement had established Chemring as the only manufacturer and supplier of the specific cartridges required.

WHAT IT MEANS FOR THE READER

This is not a hypothetical sole source. It is a named, dated, public MOD award for a specific cartridge input.

● BUILT

E2

FINDING 2

The data-sheet figures are used as a public specimen, not as proof of EWCM qualification.

— THE READ · THE INPUT

The input is not a generic component; it sits in the energetic cartridge family.

THE READ · FINDING 2 OF 5

BASIS — CHEMRING DATA SHEET 58479 + CHEMRING PUBLIC CAPABILITY PAGE

E2 Finding 2 — a Chemring cartridge specimen shows the physical class of input.

CHEMRING SPECIMEN Typhoon IR Decoy Chemring Countermeasures data sheet 58479 High Post, Salisbury · Part of Chemr	55 mm <small>cartridge body family</small>	449 g <small>net explosive content</small>
	10 yrs <small>shelf life</small>	1370-99-873-3088 <small>NATO stock number</small>

The specimen anchors real Chemring pyrotechnic cartridge data. It is adjacent evidence, not proof that the same item is qualified for EWCM Inc 1a.

SOURCE — CHEMRING COUNTERMEASURES DATA SHEET 58479, ISSUE 5, DEC 2020; CHECKED 7 JUL 2026

SOURCE — Chemring Countermeasures data sheet 58479, "MTV - Cart CM 55mm Typhoon IR Decoy", Issue 5, Dec 2020; Chemring "What we do"; checked 7 Jul 2026.

The Find a Tender notice is the specific EWCM sole-source proof. The data sheet is used differently: as a public specimen showing the concrete cartridge family Chemring Countermeasures makes. The Typhoon IR decoy is a 55 mm pyrotechnic cartridge with **449 g** net explosive content, a **10-year** shelf life and NATO stock number **1370-99-873-3088**.

Chemring's own public capability page says the group is often sole source and qualified on particular platforms, and it lists military explosives, propellants and pyrotechnic actuators among its competencies. That is self-claim context. The sole-source fact for this report remains the MOD award notice.

WHAT IT MEANS FOR THE READER

The second-source problem is a qualified energetic input, not a commodity part you can swap by purchase-order language.



E3

FINDING 3

This is the first control node: awardee to parent.

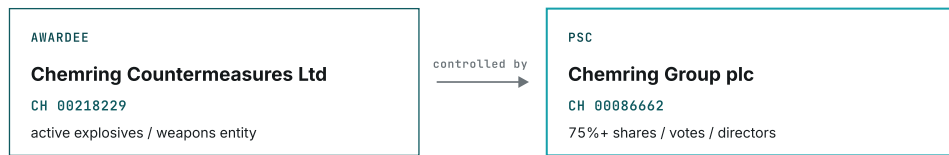
— THE READ · THE AWARDEE

The sole-source awardee resolves in one hop to Chemring Group plc.

THE READ · FINDING 3 OF 5

BASIS – COMPANIES HOUSE PROFILE + PSC, 00218229 AND 00086662

E3 Finding 3 — Chemring Countermeasures is the awardee and Chemring Group plc is its active PSC.



The public sole-source awardee resolves in one PSC hop to Chemring Group plc.

SOURCE – COMPANIES HOUSE PROFILE + PSC 00218229 AND PROFILE/PSC 00086662; CHECKED 7 JUL 2026

SOURCE – Companies House profile and PSC pages for Chemring Countermeasures Ltd 00218229 and Chemring Group plc 00086662; checked 7 Jul 2026.

Chemring Countermeasures Ltd is active, incorporated on **16 December 1926**, and registered at Roke Manor, Old Salisbury Lane, Romsey, Hampshire SO51 0ZN. Its SIC codes are **20510** manufacture of explosives and **25400** manufacture of weapons and ammunition.

The PSC page records one active PSC: **Chemring Group plc**, notified on **30 June 2016**, with ownership of shares and voting rights at 75% or more, plus the right to appoint or remove directors. Chemring Group plc itself is active and its PSC page records exemption because its voting shares are admitted to a UK regulated market.

WHAT IT MEANS FOR THE READER

The awardee is not an orphan supplier. It is a Chemring Group plc-controlled defence explosives and ammunition entity.

● BUILT

E4

FINDING 4
· THE JADE

Same control
built;
substitutability
unproven.

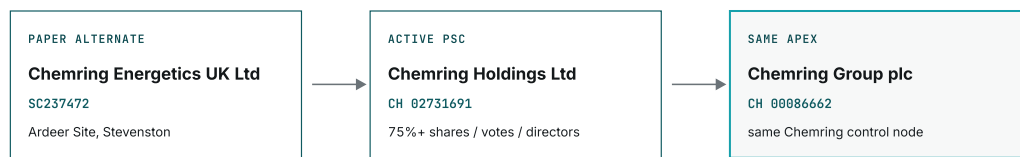
— THE READ · THE PAPER ALTERNATE

Another UK Chemring name still resolves to the same apex.

THE READ · FINDING 4 OF 5

BASIS — COMPANIES HOUSE PROFILE + PSC, SC237472 AND 02731691

E4 Finding 4 (the finding) — a Chemring alternate is not independent at the control layer.



The public record proves same control, not same qualification. A second-source list that swaps one Chemring UK entity for another has not diversified parent control.
SOURCE — COMPANIES HOUSE PROFILE + PSC SC237472, 02731691, 00086662; CHECKED 7 JUL 2026

SOURCE — Companies House profile and PSC pages for Chemring Energetics UK Ltd SC237472, Chemring Holdings Ltd 02731691 and Chemring Group plc 00086662; checked 7 Jul 2026.

Chemring Energetics UK Ltd is active at Troon House, Ardeer Site, Stevenston, Ayrshire KA20 3LN, with SIC **84220** defence activities. It was previously Nobel Energetics Ltd until **1 November 2007**.

Its active PSC is Chemring Holdings Ltd, notified on **1 September 2023**, at the 75% or more shares / votes / director-rights bands. Chemring Holdings Ltd then records Chemring Group plc as its active PSC at the same bands. The narrow JADE follows: if a second-source list swaps Chemring Countermeasures for Chemring Energetics, the list has not diversified parent control.

E5

BOUNDARY TEST

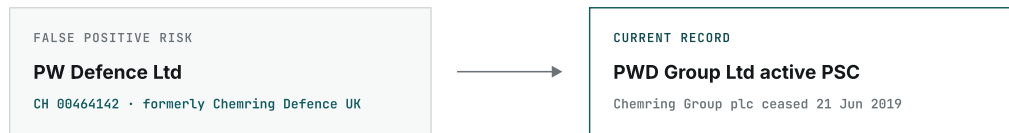
A false-positive rejection is part of the standard, not a footnote.

— THE READ · THE BOUNDARY TEST

Old Chemring names are not enough. Current control is the test.

THE READ · FINDING 5 OF 5 BASIS — COMPANIES HOUSE PROFILE + PSC, 00464142

E5 Finding 5 — the read rejects a legacy-name false positive.



The read rejects legacy-name matches. Current control beats old branding.
SOURCE — COMPANIES HOUSE PROFILE + PSC 00464142; CHECKED 7 JUL 2026

SOURCE — Companies House profile and PSC pages for PW Defence Ltd 00464142; checked 7 Jul 2026.

PW Defence Ltd is a useful guardrail because it carries a legacy Chemring name: it was formerly Chemring Defence UK Ltd until **27 June 2019**. The current PSC page records PWD Group Ltd as the active PSC, while Chemring Group plc ceased on **21 June 2019**.

That boundary matters. The report does not count every old Chemring label as Chemring. It follows current public control, company number by company number. The same discipline that catches same-control alternates also rejects stale-name matches.

WHAT IT MEANS FOR THE READER

The question is not branding. It is current control, current site, current process and current qualification.



E6

GRADED TO
THE
STANDARD

Built,
indicated,
unproven.

— THE READ · HOW FIRMLY IT STANDS

Every line, graded. The weak line is named, not hidden.

E6 The claim ledger on the customer surface.

CLAIM	GRADE	RE-CHECK
● MOD award 708691455 to Chemring Countermeasures; GBP2,691,173.94; 1 tender; direct award for technical reasons.	●BUILT	Find a Tender 030001-2024 (S1).
● Chemring Countermeasures Ltd 00218229 active; SIC 20510 / 25400; active PSC Chemring Group plc.	●BUILT	Companies House 00218229 + PSC (S2, S3).
● Chemring Energetics UK Ltd SC237472 active at Ardeer; active PSC Chemring Holdings Ltd.	●BUILT	Companies House SC237472 + PSC (S4, S5).
● Chemring Holdings Ltd 02731691 active PSC is Chemring Group plc.	●BUILT	Companies House 02731691 + PSC (S6, S7).
● PW Defence is a legacy Chemring name but not a current Chemring-controlled entity.	●BUILT	Companies House 00464142 + PSC (S11).
① A buyer's private second-source list might name another Chemring UK energetic.	●INDICATED	Decision mechanism, not a public assertion that MOD did this.
① Chemring's public capability page says the group is often sole source and qualified on particular platforms.	●INDICATED	Chemring self-claim context (S10).
○ Chemring Energetics UK is technically qualified for the specific EWCM Inc 1a cartridges.	○UNPROVEN	Requires buyer private qualification / QPL / safety-case record.
○ Site-level resilience and capacity for either Chemring entity.	○UNPROVEN	Requires scoped private read; not in the public record used here.

SOURCE – consolidated from S1-S11; Companies House and Chemring records checked 7 Jul 2026; grades per the Lansary Standard.

§04

BRING US THE LIST

The free briefing shows the failure mode. The paid work tests the buyer's actual list.

— FROM THE PUBLIC READ TO YOUR DECISION

Bring the second-source list. We test whether it actually moves the dependency.

THE SAME DISCIPLINE, RUN PRIVATE

This read shows the failure mode: two supplier names, one parent-control node. Your decision is whether your alternate source is genuinely independent where the dependency lives.

A private Evidence Pack tests the list across **control, site, process, qualification, export / safety constraints and single-point escalation**. It separates what is ●BUILT from what is ●INDICATED and what remains ○UNPROVEN. It does not promise supply continuity; it shows which assumptions the public and private records support.

Name the input and the proposed alternate. The first answer is whether the dependency moved. — lansarydefence.com

The public read contains no client names and no private programme details. A buyer's private list stays private under NDA. Named companies appear only as public-record subjects, not as recommendations or exclusions.

§05

THE
PUBLISHED
BAR

Sourced,
graded,
scoped,
descriptive,
confidential
,
reproducible
, of record.

— THE STANDARD · AND WHAT WE WITHHOLD

The bar is visible. The recipe is not.

You have seen the standard in use on a live public question: primary records, company numbers, PSC control, dates, grades and open lines. The buyer can re-pull the evidence and argue with the records instead of arguing with language.

The operating sequence remains private: source order, escalation rules, refusal tests and private-list handling stay inside the engagement. You see the public standard and the evidence; **the method stays ours.**

THE STANDING FENCE

The **Lansary Standard** and **Verdict** are the published bar this work is built to meet — **not yet adopted as an external mandate.** The briefing is a demonstration on public records, not a client Verdict conferred on any named party. Nothing here is financial advice, a financial promotion, a valuation, a forecast, an assurance certificate, a conduct finding or a recommendation to choose or avoid a supplier. It is **not a forecast.**

PUBLIC-RECORD MEMBRANE

No client identifiers, no private programme names, no invented case studies, no logos, no confidential data. Firms named here appear only through cited, public structural facts: award, company status, PSC control, SIC code, address, date, or public capability statement.

S-

EVERY
FIGURE
TRACEDFTS, CH and
Chemring
public
sources.

— SOURCES

Every source, primary and dated.

AWARD, SUPPLIER AND CONTROL RECORDS

S1	Find a Tender 030001-2024 — MOD award notice, published 19 Sep 2024; checked 7 Jul 2026. https://www.find-tender.service.gov.uk/Notice/030001-2024
S2	Companies House 00218229 profile — Chemring Countermeasures Ltd; checked 7 Jul 2026. https://find-and-update.company-information.service.gov.uk/company/00218229
S3	Companies House 00218229 PSC — active PSC Chemring Group plc; checked 7 Jul 2026. https://find-and-update.company-information.service.gov.uk/company/00218229/persons-with-significant-control
S4	Companies House SC237472 profile — Chemring Energetics UK Ltd; checked 7 Jul 2026. https://find-and-update.company-information.service.gov.uk/company/SC237472
S5	Companies House SC237472 PSC — active PSC Chemring Holdings Ltd; checked 7 Jul 2026. https://find-and-update.company-information.service.gov.uk/company/SC237472/persons-with-significant-control
S6	Companies House 02731691 profile — Chemring Holdings Ltd; checked 7 Jul 2026. https://find-and-update.company-information.service.gov.uk/company/02731691
S7	Companies House 02731691 PSC — active PSC Chemring Group plc; checked 7 Jul 2026. https://find-and-update.company-information.service.gov.uk/company/02731691/persons-with-significant-control
S8	Companies House 00086662 profile / PSC — Chemring Group plc; checked 7 Jul 2026. https://find-and-update.company-information.service.gov.uk/company/00086662/persons-with-significant-control

CAPABILITY CONTEXT AND BOUNDARY TEST

S9	Chemring Countermeasures data sheet 58479 — Typhoon IR Decoy, Issue 5, Dec 2020; checked 7 Jul 2026. https://www.chemring.com/~media/Files/C/Chemring-V3/documents/countermeasures/updated%20datasheets/conventional%20flares/58479.pdf
S10	Chemring, What we do — public capability page; checked 7 Jul 2026. https://www.chemring.com/what-we-do
S11	Companies House 00464142 profile / PSC — PW Defence Ltd boundary test; checked 7 Jul 2026. https://find-and-update.company-information.service.gov.uk/company/00464142/persons-with-significant-control

Filed records read as filed; Companies House does not verify filed information. Not a forecast.

§-

COLOPHON

Independence
,
confidential
ity and
public-
record
discipline.

LANSARY. | DEFENCE

Evidence before assertion.

We have nothing to sell you but the read. What you bring stays in confidence under NDA: suppliers, partners and targets are never named to anyone. Public examples use public records only, cited line by line.

No client names, no fabricated case studies, no logos, no counts. The standing fence and public/private boundary appear on page 12. Company numbers are cited so the public records can be independently re-pulled.

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